



Corporate and Electrical Sector overview

We make what matters work.*

An aerial night view of a city, likely New York City, with a network of white lines overlaid on the image. The lines connect various points across the city, suggesting a global or interconnected network. The city lights are visible, and the overall color palette is dominated by blues and oranges from the city lights.

Who is Eaton?

We are an **intelligent power management** company doing business in more than **170 countries** with annual sales of over **\$20.8 billion USD**.

We make what matters work.*



There is no better
time than now to be
an **intelligent power**
management
company.



Powering Business Worldwide

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Headquarters, key locations and results

Total sales:
\$20.8 Billion

Net income:
\$2.5 Billion

Electrical Sector:

- Electrical Americas: \$8.5 Billion
- Electrical Global: \$5.8 Billion

Industrial Sector:

- Aerospace: \$3.0 Billion
- Vehicle: \$2.8 Billion
- eMobility: \$343 Million



- Chairman & CEO – Craig Arnold
- More than two-thirds of our Board of Directors are women or people of color

We make delivering your best work.*

ELECTRICAL



Power distribution
and circuit protection



Power quality, backup
power and energy
storage



Life safety and
security



Structural solutions



Control and automation



Harsh
and hazardous
environments solutions

INDUSTRIAL



Aerospace




Filtration



Vehicle



eMobility



Uniting
connected
devices, data
and insights
efficiently solves
critical power
management
challenges.



Delivering new
intelligent power
management
solutions



Creating engaging
customer
experiences

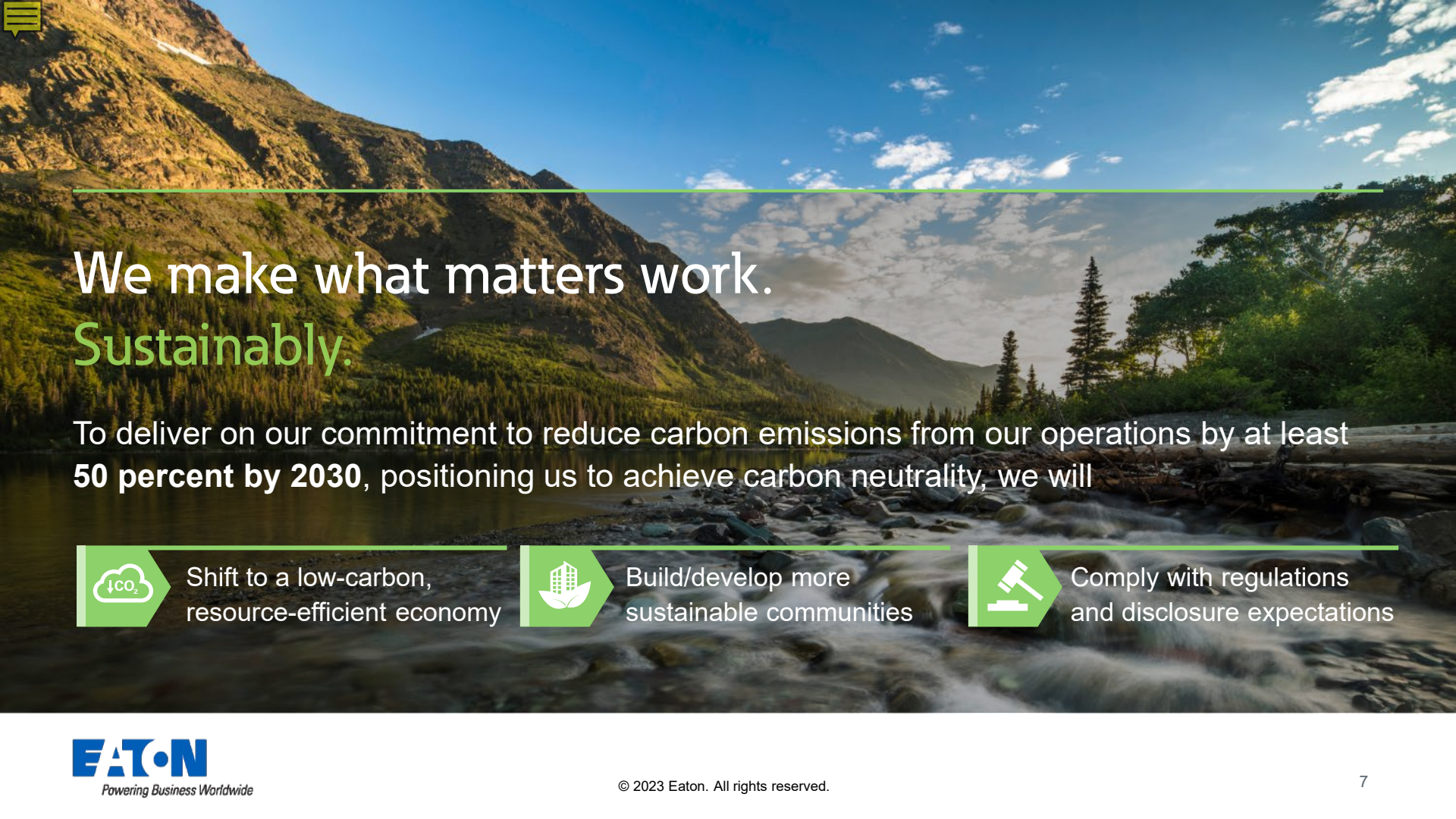


Enabling the
digital factories of
the future



Boosting internal
productivity

Our new **Brightlayer** platform enables us to do the same for you. Utilizing your own data to generate analytics, uncover insights and inform real-time decision-making regarding power management.



We make what matters work. Sustainably.

To deliver on our commitment to reduce carbon emissions from our operations by at least **50 percent by 2030**, positioning us to achieve carbon neutrality, we will



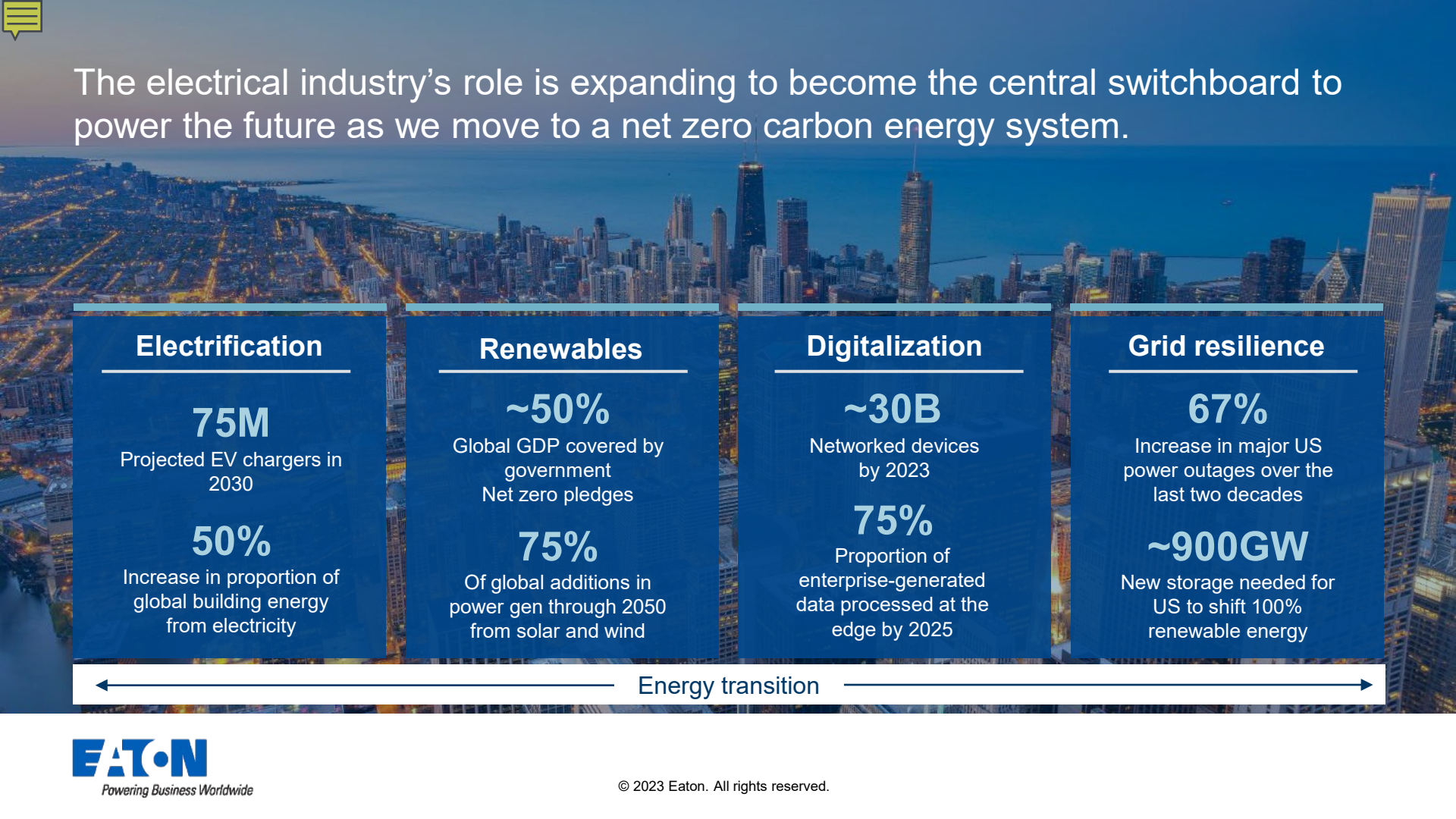
Shift to a low-carbon,
resource-efficient economy



Build/develop more
sustainable communities



Comply with regulations
and disclosure expectations



The electrical industry's role is expanding to become the central switchboard to power the future as we move to a net zero carbon energy system.

Electrification

75M

Projected EV chargers in 2030

50%

Increase in proportion of global building energy from electricity

Renewables

~50%

Global GDP covered by government
Net zero pledges

75%

Of global additions in power gen through 2050 from solar and wind

Digitalization

~30B

Networked devices by 2023

75%

Proportion of enterprise-generated data processed at the edge by 2025

Grid resilience

67%

Increase in major US power outages over the last two decades

~900GW

New storage needed for US to shift 100% renewable energy

← Energy transition →



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What matters: making sense of a world in transition.

New capabilities that are safer, more sustainable, always on and secure



Electrification



**Energy
transition**



**Digital
connectivity**



**Data
Analytics**



Cybersecurity



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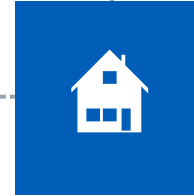
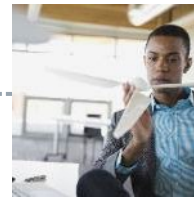


The energy transition will require flexible energy systems.

EVERYTHING AS A GRID is our approach to reinventing the way power is distributed, stored and consumed. With advanced technologies and digital intelligence, we are unlocking a low-carbon energy future for all.

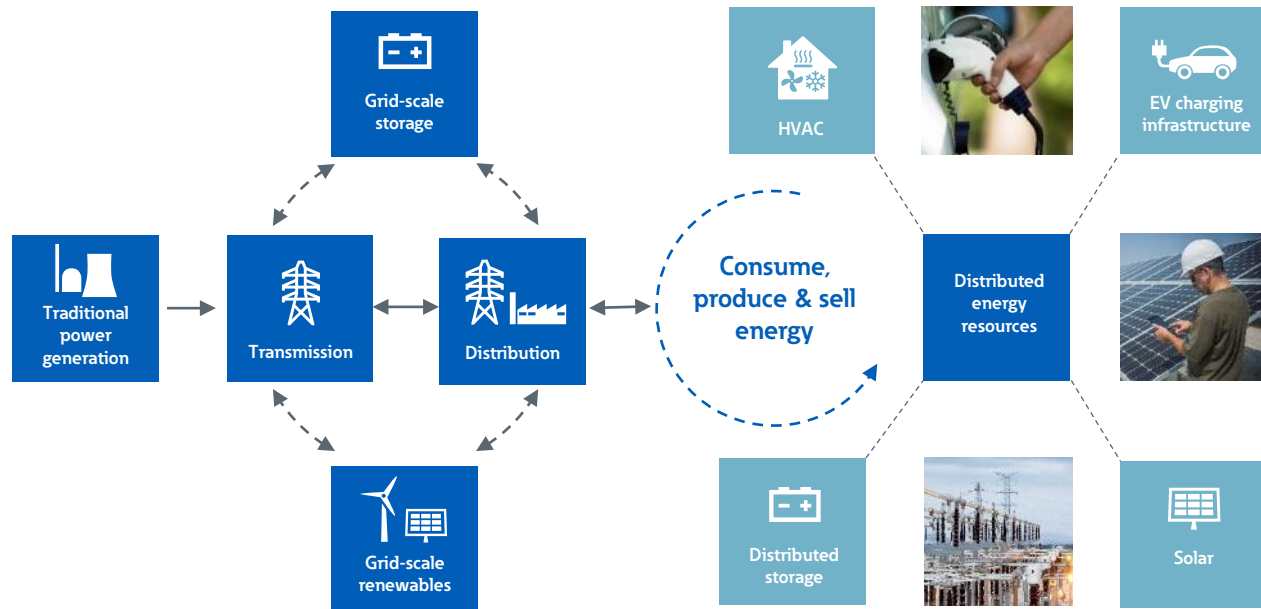


EVERYTHING AS A GRID



The new power landscape

EVERYTHING AS A GRID



Enabling customers to safely add more renewables, storage and electrical vehicle infrastructure to their energy mix.



EVERYTHING AS A GRID

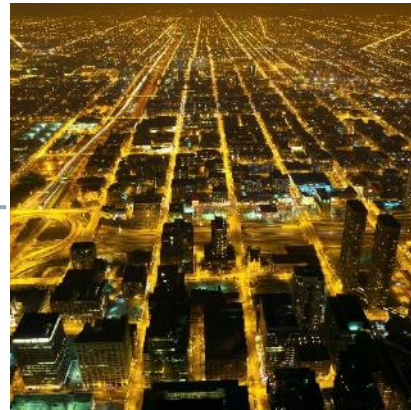
Unlocking a
low-carbon
future for
homes,
businesses
and
communities.



Achieving a zero-carbon future

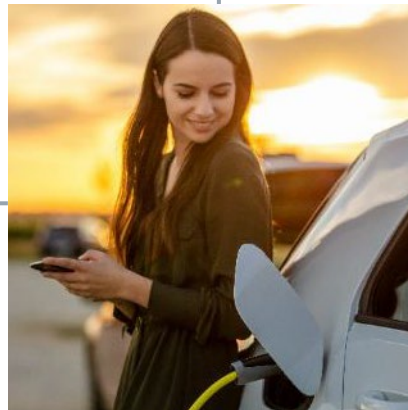
by increasing consumption of self-generated renewable power.

Catholic University of Lille France



Monetize previously under-used backup power assets.

Eaton and Microsoft's EnergyAware UPS technology pilot project



Reducing downtime and energy costs by 50%

via dynamically controlled distributed energy resources through a microgrid.

Eaton Wadeville manufacturing plant in South Africa



A connected world needs **trusted environments.**



UPS data cards first to achieve dual
UL and IEC security certification



First research and testing facility in UL's
Cybersecurity Client Lab Validation Program



Our Secure Development LifeCycle process (SDLC) builds in
cybersecurity from the start and is certified by UL and IEC



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Powering what matters together.

In a connected world, collaboration is more important than ever.



Advancing global cybersecurity standards and industry collaboration as a founding member of ISA Global Cybersecurity Alliance



Working with educators like the University of Pittsburgh to educate the next generation

Reducing risk for industries, governments and communities through Cybersecurity Tech Accord partnership



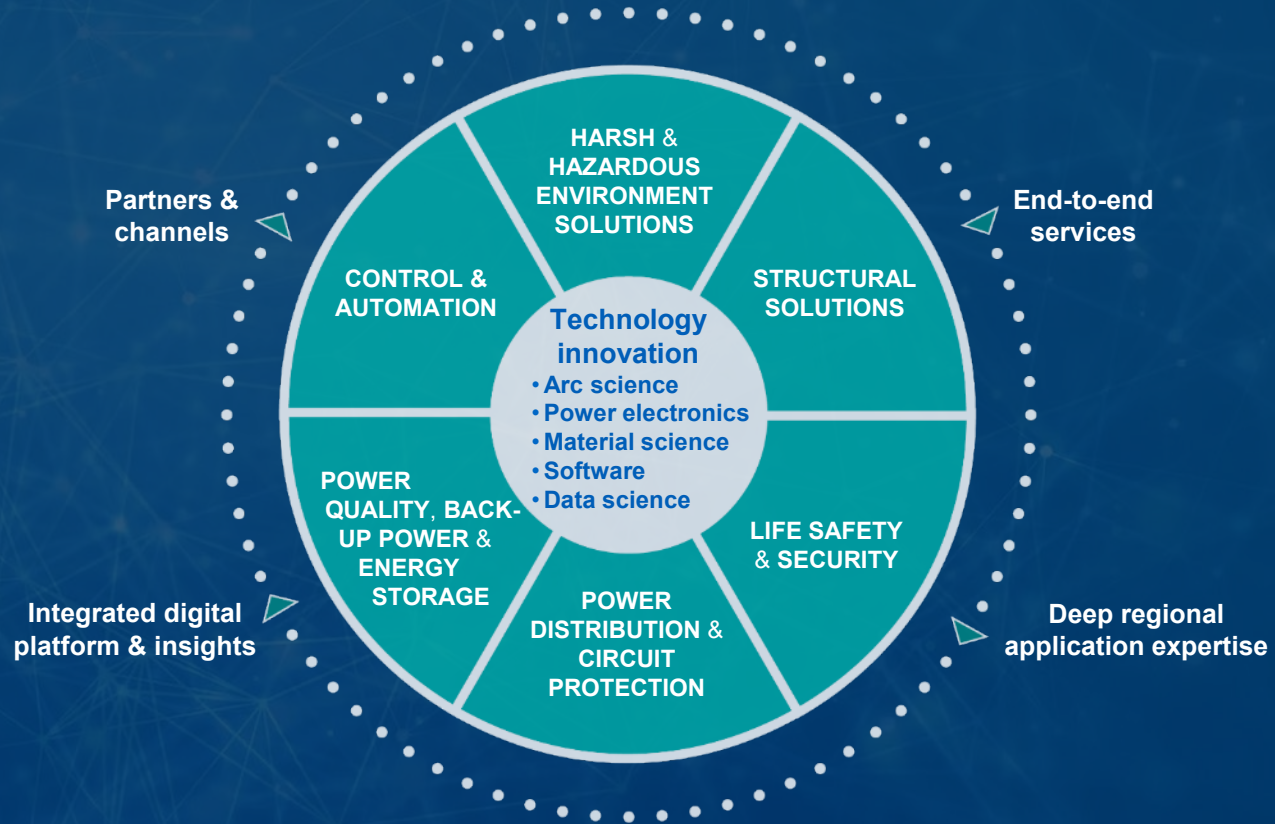
Partnering with Microsoft to harness the energy storage capabilities of the EnergyAware UPS.



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Capabilities essential to the effective delivery of electric power and current energy needs.



Powering critical
infrastructure, industry
and businesses
in between.



Buildings



Data Center



Healthcare



Industrial



Machine
Building



Residential



Utilities



Panama Canal

Revitalizing a wonder of the modern world.



Facebook

Powering a data center as forward-thinking as the social-media platform.



Valero

Refining safety to take arc flash danger out of the operation.



Schaltanlagenbau Gormanns GmbH

Updating a potato plant to make sorting 120 tons of potatoes a one-man job.



Robinson Mine

Keeping mining operations running with lighting as tough as the job itself.



TriRiver Health Partners

Powering the IT that's transforming healthcare



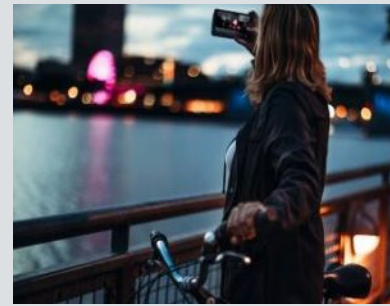
Beijing subway

Creating a 'super highway' that moves as fast as the city of Beijing.



PGE Salem Smart Power Center

Powering a working smart grid that's a model in energy intelligence.





We make what matters work.*

Evolving to meet the ever-changing needs of our world.

Building more efficient, sustainable power management solutions.



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Eaton.com/WhatMatters
Eaton.com/Electricalinsights