



Near Shoring 2026

March 12, 2026



Rising from

160

years of pioneering spirit



YEARS



For 160 years, we have nurtured a culture of innovation, a pioneering spirit.

For 160 years, our passion for science has been passed down from generation to generation, so that each of our innovations is the starting point for tomorrow's great discoveries.

For 160 years, we've been reinventing ourselves. Because immobility is science's worst enemy, we are constantly challenging our certainties to advance science, our society and humanity as a whole.



Two champions, with different roles

SOLVAY

Provide **sustainable** and **cost-effective** essential chemicals to help our customers and their customers in building a new and better world.

Create a **global leader** in key essential chemicals that delivers reliable cash flows and steady growth, benefitting from sustainability megatrends.

Achieve the **lowest cost** to serve for each chemical we produce and lead the energy transition to become carbon neutral latest by 2050.



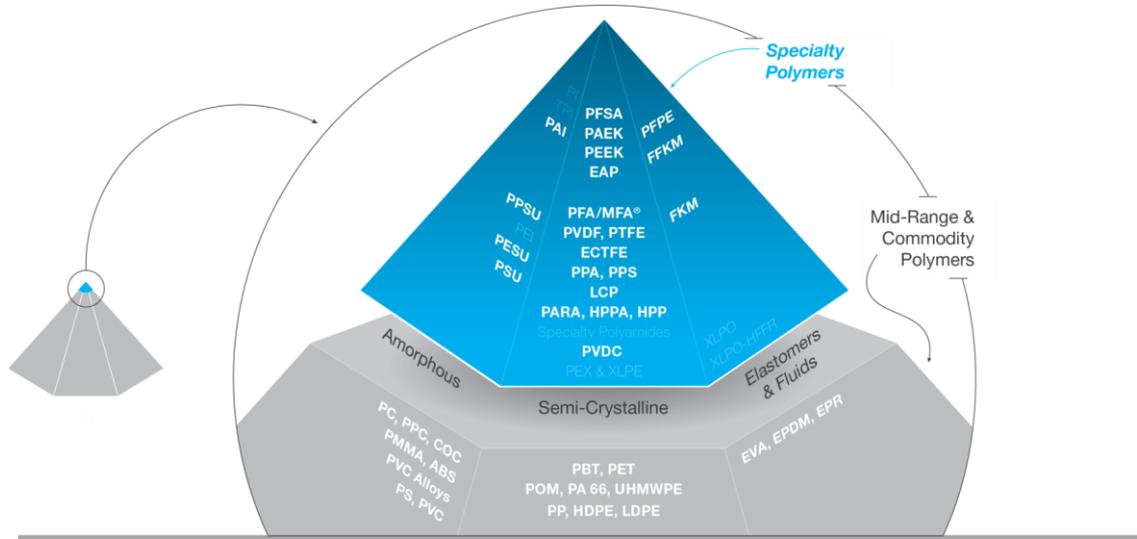
Provide **innovative, disruptive solutions** and **products** to help our customers and their customers in building a new and better world.

Create a **market-maker** in specialty chemicals that delivers above market growth at superior returns and benefits from several megatrends (e.g. green mobility, advanced connectivity and naturalness)

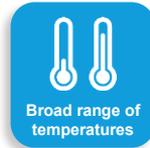
Be the **#1** in each of our priority market segments and build additional growth opportunities in the next 5 years.

Specialty Polymers Comprehensive Portfolio

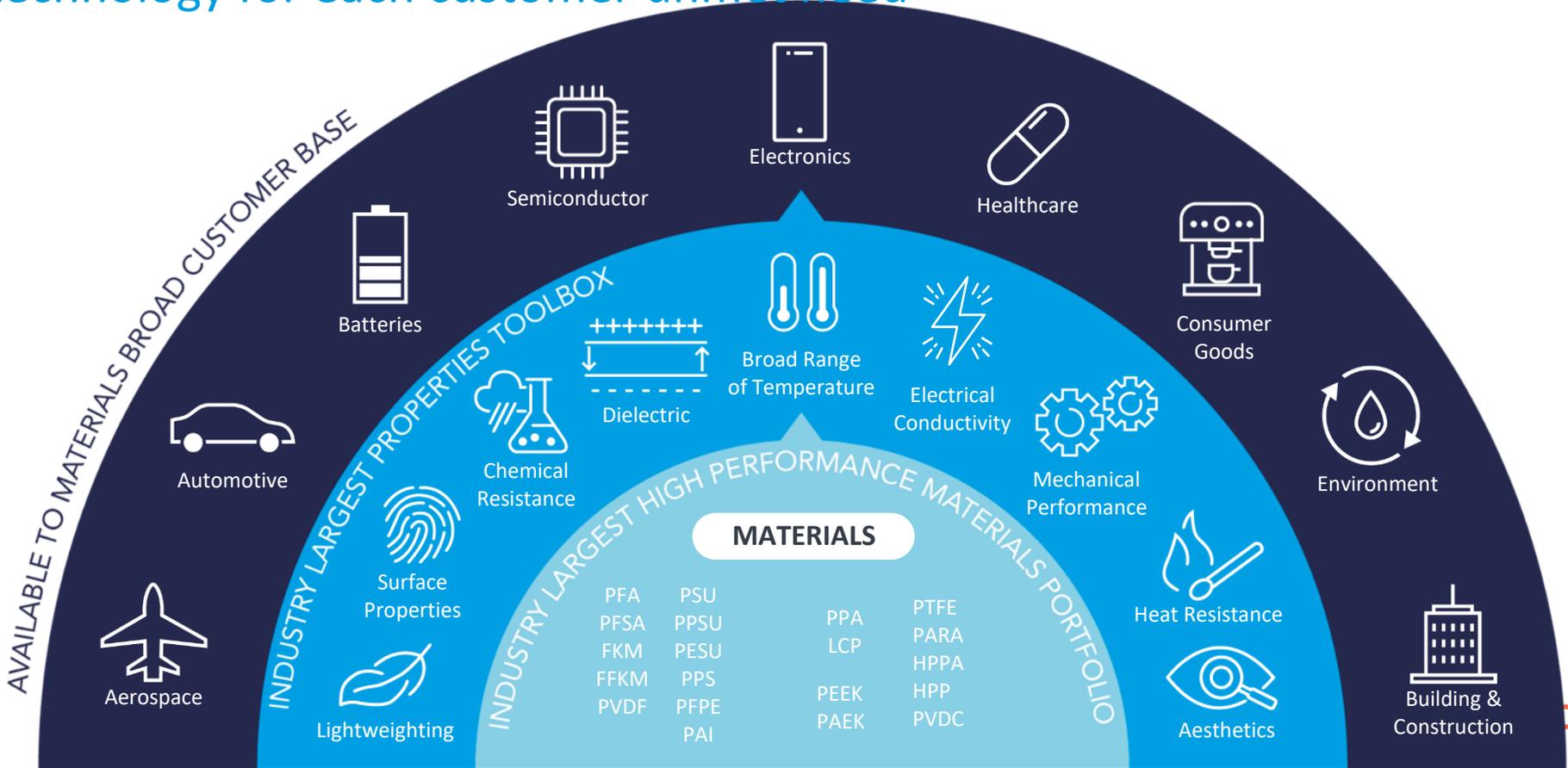
Aromatics, Fluoropolymers, Barrier Polymers



Key Performance Factors



Unmatched high performance portfolio to offer best technology for each customer unmet need



Product Families

Advanced Lightweighting Solutions

TegraLite™

- TegraCore™ PPSU Structural Foam
- Films
- Composites
- Virantage® PESU Tougheners

Biomaterials for Implantable Devices

Solviva® Biomaterials

- Eviva® PSU
- Veriva® PPSU
- Zeniva® PEEK

Films

Ajedium™ Films

Fluorinated Elastomers

Tecnoflon® FKM

- Base Resistant
- Ionic Curable
- Low Temperature
- Peroxide Curable

Tecnoflon® PFR FFKM

Fluorinated Fluids

Fomblin® HC PFPE

Fomblin® PFPE Lubricants

Galden® PFPE

Solvera® PFPE

Fluoropolymers

Algoflon® PTFE

- Dispersions
- Fine Coagulated Powders
- Granulars
- Micronized Powders

Halar® ECTFE

Hyflon® PFA & MFA®

Hyflon® AD

Hylar® PVDF

Hylar® 5000 PVDF for Architectural Coatings

Polymist® PTFE

Solef® PVDF

Functional Fluids

Fluorolink® PFPE

Fomblin® PFPE Functional

Liquid Crystal Polymers

Xydar® LCP

Polyamide-imides

Torlon® PAI

Polyamides, Aromatic

Amodel® PPA

Ixef® PARA

Kalix® HPPA

Omnix® HPPA

Polyesters, High-performance

Lavanta® HPP

Polyketones, Aromatic

AvaSpire® PAEK

KetaSpire® PEEK

Polymer Processing Aids

Solef® 11010 PVDF

Tecnoflon® NM FKM

Polyphenylene, Sulfide

Ryton® PPS

Polyvinylidene Chloride

Diofan® PVDC

Ixan® PVDC Extrusion Resins

Ixan® PVDC Soluble Powders

Sulfone Polymers

Acudel® modified PPSU

Radel® PPSU

Udel® PSU

Veradel® PESU

Specialty Materials

Aquivion® PFSA

Hyflon® AD

Long Fiber Thermoplastics

Solvane® EAP

Torlon® AI for Coatings

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Thank You