

Partnering with

NTG SCS

Nordic Transport Group



Quality

Ownership

Commercial

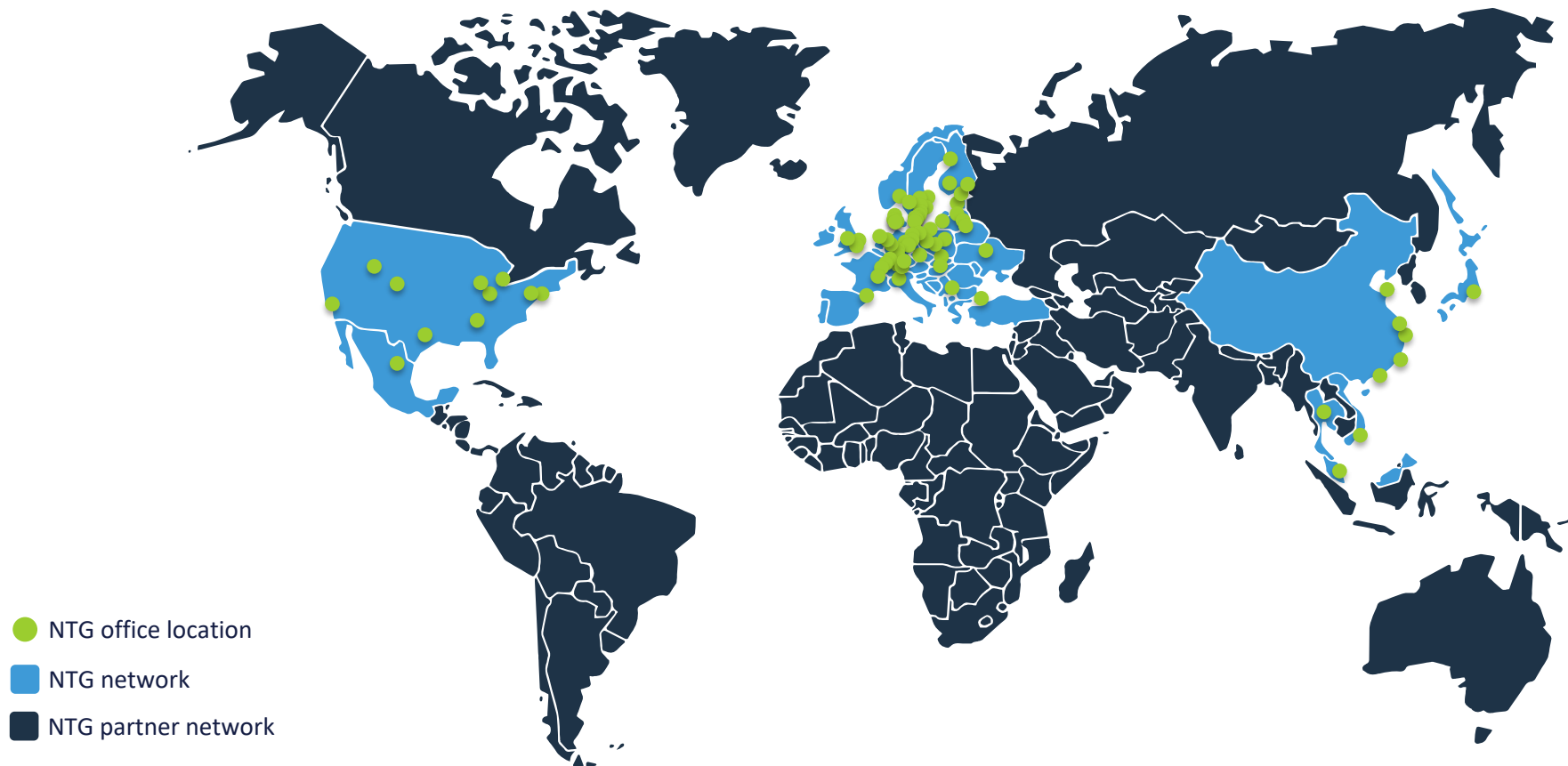
Integrity

Proactive

About Us – NTG Group (Publicly Traded as NTG)



NTG Locations





NTG Companies



EUROPE

Denmark

NTG Nordic A/S
NTG Continent A/S
NTG Care A/S
NTG Frigo A/S
NTG Frigo East A/S
NTG East A/S
NTG Terminals I A/S
NTG Terminals II A/S
NTG Air & Ocean A/S
NTG Projects A/S
NTG Domestic A/S
NTG Nielsen & Sørensen A/S
Neptun Transport A/S
LGT Logistics A/S
RTC Transport A/S

Baltics

NTG Latvia Sia
NTG Lithuania UAB
NTG Transport OÜ
LGT Logistics

Bulgaria

NTG Continent LTD
NTG EOOD

Finland

NTG Road Oy
NTG Air & Ocean Oy
LGT Logistics Oy

France

Go Trans SAS

Germany

NTG Air & Ocean GmbH
NTG Road GmbH
NTG Ebrex GmbH
NTG Packaging Solutions GmbH
NTG Multimodal GmbH

Hungary

NTG Gondrand Kft.

Netherlands

NTG Road B.V.
NTG Air & Ocean Netherlands B.V.
NTG Logistics B.V.

2024 Recent acquisitions:

Italy (Schenker Italiana S.p.A)
 Germany (SCHMALZ+SCHÖN Holding GmbH)

Norway

NTG Air & Ocean AS
NTG Road Norway AS

Poland

NTG Road Sp. z o.o.
NTG Air & Ocean Sp. z o.o.
NTG Ebrex Polska Sp. z o.o.
NTG Ebrex Transport Sp. z o.o.
NTG Ebrex Logistics Sp. z o.o.

Slovakia

NTG Frigo (Branch)

Czech Republic

NTG Air & Ocean s.r.o.

Spain

NTG Ebrex Spain SL

Sweden

NTG Road AB
NTG Växjö AB
NTG Air & Ocean AB
NTG Ebrex Sweden AB
NTG Domestics AB
LGT Logistics AB
NTG Logistics AB

Switzerland

NTG Road AG
NTG Gondrand Customs AG
GO Logistics AG

Turkey

NTG Uluslararası Lojistik Ltd.
Ebrex Turkey Ltd.

Ukraine

LLC Polar Logistics Ukraine

United Kingdom

NTG Air & Ocean UK Ltd.
NTG Road UK Ltd.
NTG Ebrex UK Ltd.

ASIA

China

NTG Air & Ocean (Shanghai) Ltd.
NTG Air & Ocean (Shenzhen) Ltd.
Golden Ocean Line LTD
Go-Trans (Shanghai) Ltd.

Japan

NTG Air & Ocean Ltd.

Hong Kong

NTG Air & Ocean (Hong Kong) Ltd.
Neptune Logistics Ltd

2024 Recent Acquisition:
Southeast Asia, (Freightzen Logistics Ltd., Inc) Thailand, Vietnam, and Malaysia.

AMERICA

USA

NTG Air & Ocean, LLC
NTG Supply Chain Solutions, LLC



NTG's Three Cornerstone Principles

Decentralization of operations

- NTG relies on employees with insights into local conditions, language, and culture to satisfy customers' expectations.
- By decentralizing our operations in locally anchored subsidiaries, we stay close to customers.
- We operate in a highly competitive industry and continuously adapt our services for the benefit of our customers

Empowerment of employees

- We want to be customers' preferred choice for buying transport solutions by engaging our highly skilled and dedicated employees.
- We seek to empower employees to take ownership of the customers they serve through operational autonomy and by delegating authority and decision-making.

Collaboration across entities

- Every subsidiary in every country is one of us. Supported, guided, and motivated by a centralized management team.
- We make shared resources and competencies available, and set out the legal, financial and commercial standards applicable across the Group.
- We facilitate collaboration across the organization to leverage the combined size of the Group when serving customers across trade lanes and niches.



About NTG Supply Chain Solutions

NTG Supply Chain Solutions is focused on providing program-based consolidations to help international organizations optimize logistics spend.

Our team takes a customized approach based on each customer's unique supply chain needs and goals. We work as an extension of our customers to offer a wide range of supply chain management solutions tailored to each individual organization.

Over 25 years of automotive supply chain experience.



SINGLE SOURCE SOLUTION

- ✓ Supply Chain Engineering & Design
- ✓ Buyer's Consol & Shared Consol Programs
- ✓ Unplanned Spend/Time-Critical Logistics

- Asia ocean
- EU ocean
- DG Expertise (Class 1)
- N America Ground
- N America Expedite
- Global Ocean Freight
- Global Air/Expedite
- Air Consolidation
- EU ground
- Customs Brokerage

What you can expect— How we work

Dedicated Teams

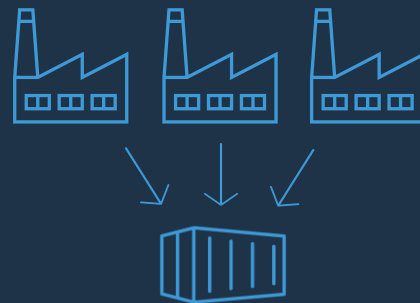
- **Project Management**
 - Comprehensive Implementation Plan
 - Training for tracking tools & reports
- **Account Management**
 - Dedicated contact for support and escalation
 - Global Market Updates
 - Site visits & regularly scheduled calls
 - Align goals, priorities and discuss current issues
 - Continuous Improvement
 - Quarterly Business Reviews (QBR) - Onsite or virtually
 - KPI Metric Review
 - YTD review of savings initiatives
- **Engineering Support**
 - Dedicated Solutions engineer
 - Customized Supply Chain Management Program
 - Ongoing Savings Opportunity Analysis
 - Transit time, lane routing, cost reductions
- **Operations Support**
 - Superior Customer Service
 - Critical Response Team operating 24/7/365
 - Access to Sr. Executive Staff

Consolidation Programs

Our programs are commodity specific, setting our services apart from other FAK programs.

BUYER'S CONSOLIDATION (BCN)

Our Buyer's Consolidation program combines individual shipments from several of a single customer's suppliers to create a consolidated container dedicated to that client. Fewer containers mean less spend.

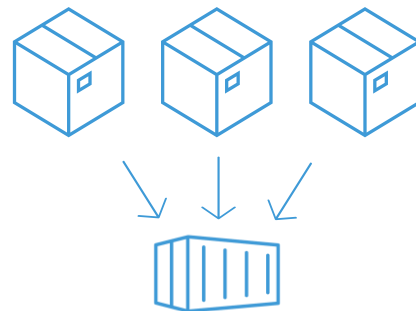


SHARED CONSOLIDATION (SCN)

Our Shared Consolidation program combines shipments from one customer with shipments from other SCS clients on the same route. Customers only pay for the space they use with simplified billing at the shipment level with no minimum.

Key programs include:

- China and SE Asia Consolidations to Los Angeles
- Germany to Houston (serves all of Europe to Texas and Mexico)
- Germany to New York (serves all of Europe to the East Coast and Midwestern United States)

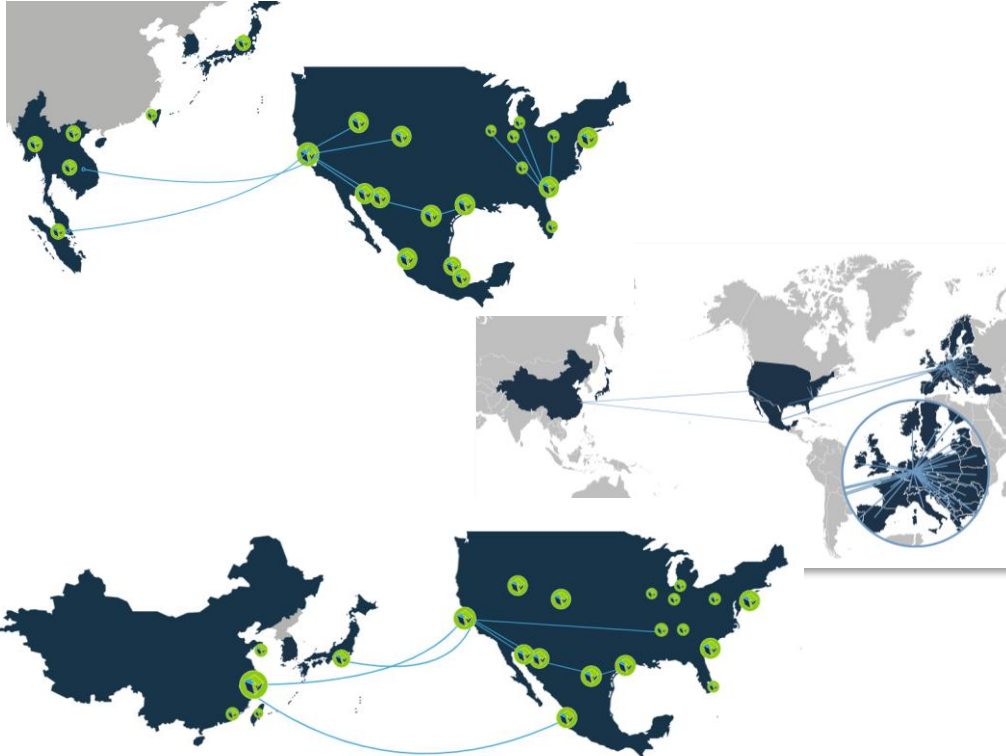


Global Consol Programs

How does NTG SCS help control reliability for our client's supply chain?

ORIGIN

- Combination of In-house /Partner pick up and warehouse services
- More control and visibility of shipments
- BCN = One consolidation to track
- Flexibility to shorten transit time for expedite suppliers



DESTINATION

- Warehouse and delivery managed by NTG
- Dedicated delivery of BCN
- Named commodity boxes – little-to-no customs exams.
- Flexible destination routings to support diversions

Consol Program Strategy

Over the last 12 months, ocean reliability between the 3 strings has been between 25% to 78%.
Our consolidation programs offer a solution to this issue.

OCEAN STRATEGY

- Allocation with all 3 alliances.
- Experience managing impact on carrier delays.
- All options are direct service no transshipment.
- Dynamic shifting to other alliances when disruptions occur.



HAPAG



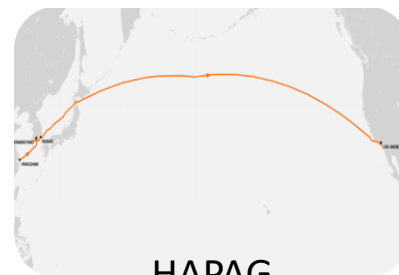
CMA



MSC



ONE



HAPAG



EVERGREEN



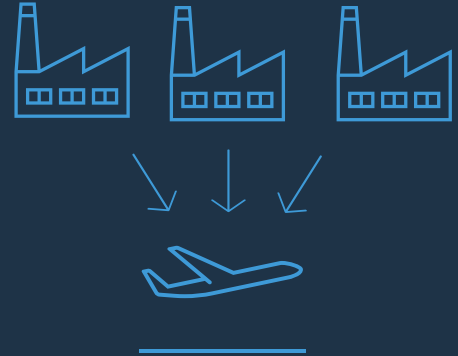
Air Consolidation Programs

SHARED CONSOLIDATION

Our Shared Consolidation program combines shipments from one customer with shipments from other SCS clients on the same route. Customers pay discounted rates due to pre-set allocations with airlines.

Key programs include:

- Multiple EU airports to Houston (serves all of Europe to Texas and Mexico)
- PVG to LAX (serves all China to California, Texas, and Mexico)
- PVG to ORD (serves all Midwest locations)
- Multi day weekly uplifts
- Customized plans based on business needs
- Long-term fixed pricing
- Stackable and non-stackable freight
- No dangerous goods to slow down the consol





Air & Ground Services

NTG Pricing works with Vendors and Partners worldwide to ensure the most cost-effective way to move your shipment.

QUOTING SERVICES

- Confirmation of request within 30 minutes
- Multiple service level options with each quotation
- Hand carry and/or charter pricing within 30 minutes*
- After-hours support*
- Worldwide pricing
- RFQ air pricing available



Systems and Visibility

Daily In-Transit Report

Automated email report daily with Part Level Details, All modes, All shipments, All in one place

Web Portal

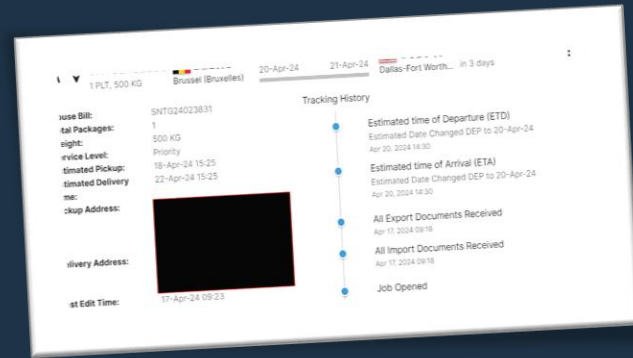
Real time data and status updates on shipments, easy to use and accessible 24/7

Metrics

Developed to meet your needs and requirements

EDI

TMS is EDI enabled and fully capable to integrate with client's system on Billing and Shipment Status messaging





NTG Sustainability Report 2023

Partners in the United Nations Global Compact
Committed to the Science Based Targets initiative (SBTi)

Sustainability highlights 2023



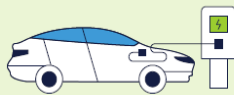
46%

decrease in the rate of
work-related injuries.



+60%

electricity produced by our own
solar panels compared to 2022.



46%

of NTG's company cars are fully or partially
powered by electricity.



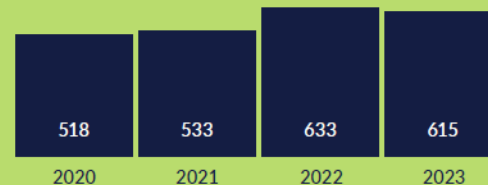
~700 tonnes

CO₂ emissions saved from implementing
bio-based fuel in domestic Swedish
operations.



KPI target on Environment and climate

CO₂e GHG emissions ('000 tonnes)



We want to be an active part and shape the development towards lower carbon emissions from our transport and logistics operations.



We commit to collaborating with customers and suppliers to reduce carbon emissions from our operations.



Science Based Targets – Emission Reduction with SBTi
Limiting global warming to

1.5° C

and reaching net-zero emissions by 2050



In Summary

- We understand the resources needed to support the Automotive & Industrial Manufacturing Industries
 - Dedicated Operations with a Control Tower Management
 - Dedicated Account Management
 - Dedicated Engineering Design
 - Expertise to Mitigate Unplanned cost
 - Quarterly Business Reviews – By Site and Regional
 - Savings Road Map
 - Total Transit Time Reduction
 - Total Spend Reduction
 - Commitment to CO2 Emission Reduction





Let's work together.

